



*The Inauguration  
of*

*Michael I. Kotlikoff*

*as the Fifteenth President  
of Cornell University*

*Friday, October 24, 2025  
6:30 p.m.  
Barton Hall  
Ithaca, New York*

# *Installation Ceremony*

## ***MUSICAL INTERLUDE***

Cornell University Chorus and Glee Club

## ***WELCOME***

*Anne M. Smalling*

Chair of the Board of Trustees

## ***TOAST***

*Robert S. Harrison*

Chair Emeritus of the Board of Trustees

## ***REMARKS***

*Warren F. Motte*

Distinguished Professor Emeritus of French  
and Comparative Literature  
University of Colorado

*Richard A. Cerione*

Distinguished Professor of Arts and  
Sciences in Chemistry, Cornell University

*Glenn C. Altschuler*

Thomas and Dorothy Litwin  
Professor of American Studies Emeritus  
Cornell University

## ***INVESTITURE OF THE PRESIDENT***

*Anne M. Smalling*

Chair of the Board of Trustees

## ***INAUGURAL ADDRESS***

*Michael I. Kotlikoff*

President of Cornell University

## ***EVENING SONG***

Cornell University Chorus and Glee Club

## ***CONCLUDING REMARKS***

*Anne M. Smalling*

Chair of the Board of Trustees

## ***ALMA MATER***

Cornell University Chorus and Glee Club

# *Alma Mater*

## *Verse one:*

Far above Cayuga's waters,  
With its waves of blue,  
Stands our noble Alma Mater,  
Glorious to view.

## *Refrain:*

Lift the chorus, speed it onward,  
Loud her praises tell;  
Hail to thee, our Alma Mater!  
Hail, all hail, Cornell!

## *Verse two:*

Far above the busy humming  
Of the bustling town,  
Reared against the arch of heaven,  
Looks she proudly down.

## *Refrain:*

Lift the chorus, speed it onward,  
Loud her praises tell;  
Hail to thee, our Alma Mater!  
Hail, all hail, Cornell!